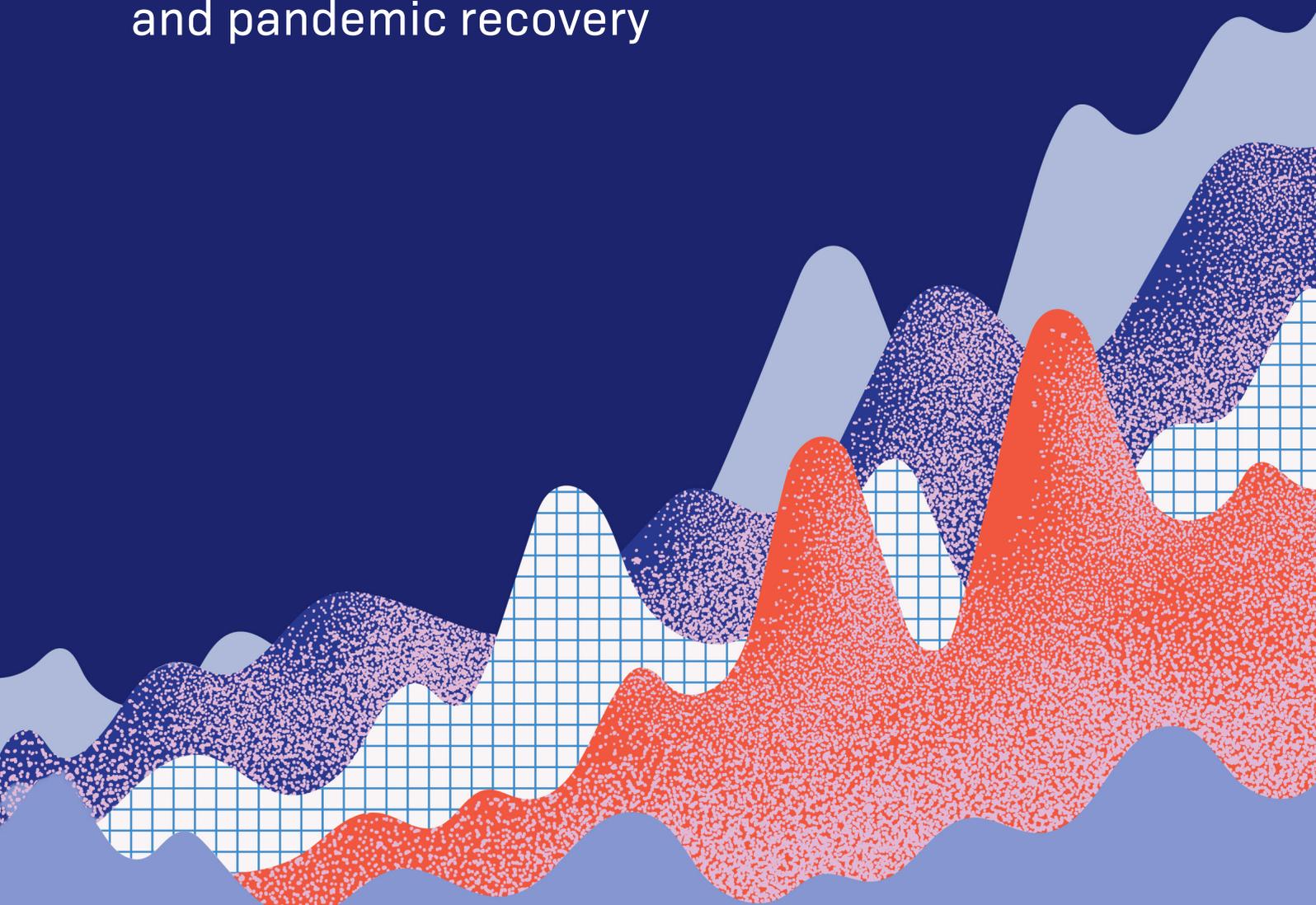


Global Equity Markets

The near-term and mid-term outlook
amid inflation, rising rates, global conflict,
and pandemic recovery



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Executive Summary

After three years of pandemic-driven disruption, the global economy and its equity markets are poised for a return to some form of normalcy. Shocks in 2022 – notably, Russia’s invasion of Ukraine, higher energy prices, supply chain disruptions, and the highest inflation in a generation – led to steep declines in equities around the world. Now, as monetary authorities in developed markets move aggressively to tame inflation amid the risk of a new banking crisis in the U.S., the path forward from recent economic crises is coming into focus. In such a climate, equity investors have an opportunity to reassess their strategies and reconsider how they will invest over the near term.

With this in mind, Institutional Investor’s Custom Research Lab and EquitiesFirst conducted this study among investment decision makers at foundations, pensions, endowments, and asset management firms to gauge their outlook for equities over the next two years. Through a survey of more than 300 CIOs, portfolio managers, and other investment decision makers, this study finds:

Rising interest rates and high inflation are global problems. Investors remain concerned about the trajectory and timing of tighter monetary policy led by the U.S. Federal Reserve and other central banks in developed markets. Higher interest rates are intended to cool the economy and increase unemployment – but ideally only enough to control inflation. These efforts, say investors, cast a long shadow over national economies and their equity markets and are consistently top of mind as investors assess the equity opportunities that lie ahead.

Geopolitics matter most at the regional level.

Matters such as the war in Europe, the prospect of conflict between China and Taiwan, and global climate change weigh heavily on institutional investors. Survey respondents are most likely to be concerned about the geopolitical issues with most immediate bearing on their geographical markets of focus.

Active strategies for emerging markets; tilted passive strategies in developed markets. Investors call for active strategies in emerging markets, due largely to their imperfect pricing and opportunities for high growth. Developed markets are often so efficient, say investors, that a hybrid active/passive strategy provides low-cost exposure to the largest equity markets of North America and the developed markets of Asia-Pacific and Europe.

Investors are especially bullish on high-quality technology and health care sectors. A solid majority of respondents focused on each regional market see IT and health care sectors as sound investments. Real estate and financial services, say sources interviewed for this study, are less appealing due to uncertainty about interest rates and the post-pandemic structure of these industries.

I. As Covid Recedes, Caution Prevails Among Equity Investors

In the first quarter of 2023, the Covid pandemic has given way to a cautious but sustained return to business as usual. Employees have begun returning to the office. In-person meetings and business travel are increasingly commonplace. Meanwhile, the effects of more than two years of pandemic relief and shocks to the supply chain and labor markets have begun to abate in many economies around the world. Nonetheless, according to this Q1 2023 survey of more than 300 institutional investors, investment decision makers at institutions in North America, Europe,

and Asia-Pacific view equity markets with optimism, tempered by concern about monetary policy and its effect on equity market performance.

Interest Rates and Inflation Are Top Macroeconomic Concerns

More than 60% of respondents in this study identified inflation and interest rates as the macroeconomic factors that will have the greatest bearing on equity market performance over the next year and a half (see Figure 1).

Figure 1. Investors worldwide voice concern for the relationship between inflation and interest rates

Which of the following macroeconomic developments do you believe will have the greatest impact on your market of focus over the next 18 months?



Also top of mind are operating concerns such as trade policy (47%) – that is, the ability to import and export freely and with limited exogenous costs – along with business spending (33%) and energy costs (25%), among others.

A portfolio manager, who covers global equities at a \$3 billion foundation in the United States, sees the nexus of U.S. interest rates, inflation, and the resultant cost of capital as the most pressing unanswered issue looming over equity markets. “All eyes remain on the U.S. Federal Reserve, and Fed policy on interest rates is going to drive equities – up, down, or flat – in most markets over the next few years,” he says, “and what the Fed does will in turn be driven by trends in inflation, probably backward looking.” The recent increases in interest rates are long overdue, he adds, in part to rein in inflation, but also to restore a sustainable debt market in which investors can earn positive real returns from fixed income investments.

Investors’ views diverge notably when viewed through the lens of their principal equity market of focus. Those focused on North American equities, where Fed policy changes are likely to be felt first and most acutely, are especially concerned about both interest rates (84%) and inflation (79%), followed by businesses’ ability to spend and invest as prices and capital costs rise.

“The depth of the economic slowdown in the U.S. and Europe and how interest rates affect earnings is the big issue now,” says a CIO in Asia-Pacific. He views central bank policy from the U.S. and other monetary authorities in developed markets as a principal driver of near-term equity market returns, saying, “How aggressive the U.S. Federal Reserve needs to be to bring inflation under control will be a key macro-driver. It’s a growth slowdown, particularly in earnings, versus monetary control of inflation.”

Fed policy on interest rates is going to drive equities – up, down, or flat – in most markets over the next few years.

Investors Wonder Whether Rate Hikes Are Working

Monetary policy’s impact on the day-to-day economy, however, will take time to ripple through the economy, say sources interviewed for this report. A foundation portfolio manager in New York says that in addition to Fed policy, he watches the construction industry closely: “The number one thing I look at is construction. Historically, the way the Fed causes a slowdown or recession is by raising rates until housing breaks.” He continued, “A stupendous percentage of the economy is a direct function of the housing market, so when people stop building, repairing, and buying houses, there’s a whole lot of unemployment.” This spike in unemployment hasn’t appeared due to long backlog of housing stock that hasn’t been built yet, and as a result, “construction employment remains stubbornly strong,” says the portfolio manager. A “cascading wave of unemployment would give the Fed what it needs – somewhat higher unemployment, which will tame inflation.”

The head of equities at an Australian pension concurs on this need for demonstrated results from recent rate hikes, saying, “We need to see some unemployment in all economies around the world. We need to see some of the wage inflation come down, and the only way you can get that is through higher unemployment.” She continues, “Can you imagine any of the unions agreeing to, say, a 2% wage cut this year just to help the economy? That’s not going to happen.” She adds that all of these factors are pertinent to global, U.S., and Asia PAC markets: “It simply hasn’t flowed through yet – not all of it – so I think that we’re in for a bit of pain” in the near term.

Other second-order effects of interest rate hikes are top of mind for investors in Asia-Pacific as well. “We should think about interest rates and inflation together for a moment and consider how long it’s going to take for their effects to actually come through the economy, especially locally,” says the head of equities in Australia. “We’ll start to see some actual earnings downgrades here in Australia and probably throughout the region, too. A lot of businesses are going to be squeezed at the margin from increasing cost and on the revenue side as well, because they will have fewer customers and less discretionary spending.”

These follow-on effects of rate hikes are likely to be especially pronounced at the household level,

as many of Australia's mortgages have variable interest rates, she adds. "We've had nine rate hikes in a row, and some people have actually had doubling of their monthly mortgage payments from, say, \$3,000 to \$6,000 a month. All these effects are going to impact household discretionary budgets in the future. Then, couple that with the inflation where things are much more expensive, from groceries to transportation to housing, across the board, and you can see how much uncertainty there is over the near term."

A majority of investors focused on the developed economies of Europe have similar concerns about interest rates (57%) and inflation (57%). However, their greatest anxiety for near-term equity market performance is reserved for energy markets, as nearly eight in ten investors focused on developed Europe say the cost and availability of energy will drive performance of the region's equities. Their concerns are linked to uncertainty about how Russia's war against Ukraine will affect access to natural gas and other hydrocarbons in Europe. The small subset of investors surveyed who follow equities in the emerging economies of Europe see their investment world driven by interest rates (68%) and, to a lesser extent, by trade policy, inflation, and energy costs.

Investors focused on Asia-Pacific equities face a notably different macroeconomic climate, as a majority of such respondents identify trade relations and tariffs as weighing most heavily on the region's equity performance. The growing trend toward de-globalization, in which companies worldwide are increasingly reluctant to source inputs and finished goods from foreign sources, seems likely to have the greatest impact on the export-heavy markets of emerging Asia-Pacific. Two-thirds of these investors are especially concerned with the prospect of trade restrictions and falling demand.

Not surprisingly, investors seem to be just as concerned about the uncertainty of relations with China in the near term. "China obviously has a big impact on a lot of economies, especially in Asia-Pacific, because the country is such a big export market for us and we're obviously importing stuff from them as well." Her concern is tied both to waning support for free trade agreements but also for the seemingly arbitrary decision-making of the Chinese national government. "We've seen them do things that are really random, like changing the country's COVID policy overnight, and of course there's a lot of geopolitical discussions about

Taiwan and what will or won't be happening there. And so we just don't know what they're going to do."

A portfolio manager at an asset management firm in Hong Kong says that the trend toward de-globalization is likely to reshape the global economy and, implicitly, the role of the United States as the largest and most powerful economy in the world. "We are watching very closely how the U.S. and China are each building their own ecosystems around themselves," says this portfolio manager. "The U.S. is seeking markets in Western Europe, Japan, Korea, and elsewhere. Likewise, China is doing the same thing in the Middle East, Russia, and Iran."

One consequence of these ecosystems is a rebuilding of supply chains and flows of trade for importers and exporters. However, the portfolio manager says, "the money flow – that's the part that a lot of people are overlooking... Look at the trade settlement between China, Russia, China, Iran, and the Middle East in the future. There may well be more and more settlement in renminbi rather than dollars, which will have a big impact on global currency system." The timing and success of these efforts toward realignment are far from clear, he adds, while asserting that "there will be competition between the two countries. I don't think there will be a full decoupling because there are also things that the United States and China need from each other: The U.S. needs China for the cheap goods, and China needs American technology. It seems to me that the direction is clear but will take time for the two countries to build their ecosystems."

The growing trend toward de-globalization seems likely to have the greatest impact on the export-heavy markets of emerging Asia-Pacific.

Climate Change, War in Europe, and Cyber Risk Top Geopolitical Concerns

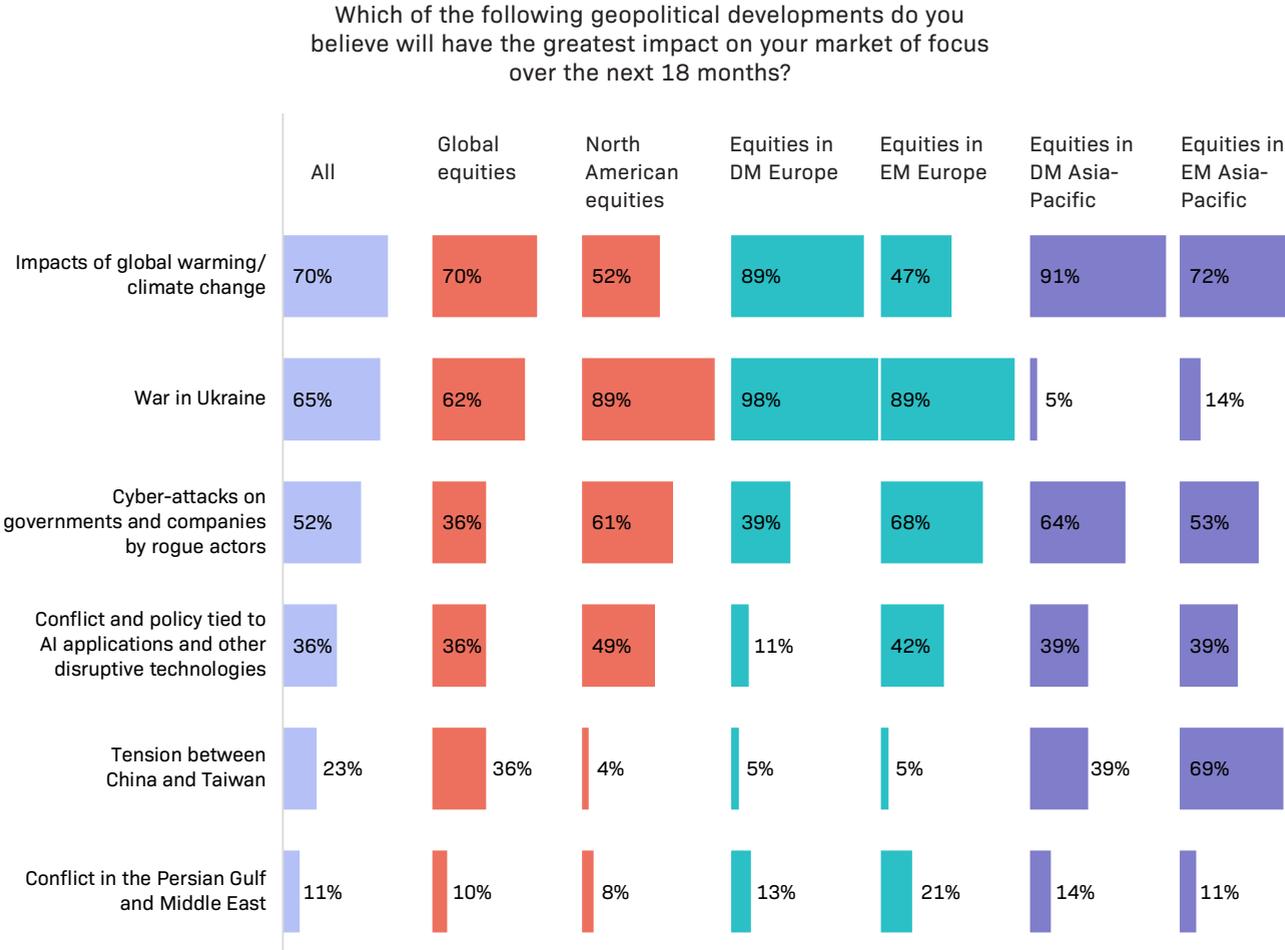
National economic and foreign policy contribute directly to these pressing macroeconomic factors in most markets through monetary policy, trade relations, and ad-hoc geopolitical disruptions to the orderly course of business. Survey data shows that in aggregate, a majority of investors around the world see climate change (70%), the war in Europe (65%), and rogue cyber-attacks (52%) as the most pressing geopolitical risks to equity market performance (see Figure 2). Behind this global consensus, however, are notable differences in how geopolitical matters will affect the world's equity markets.

Investors with a global equities mandate see greatest risk from two long-term trends – global

climate change (70%) and the prospect of a new political order from the war in Europe (62%) – as the geopolitical matters of greatest concern. Those focused on North American equities are less likely to see great impact from climate change (52%) than the worldwide investment community (70%), due perhaps to skepticism of environmental, social, and governance (ESG) investment strategies and domestic politics in the United States.

The war in Europe, however, weighs heavily on North America's investors, as 89% of such respondents see it as a material risk to performance, more than any other factor by more than 25 percentage points. Similarly, a solid majority of equity investors focused on North

Figure 2. Climate change and regional political matters are most likely to weigh heavily on investors



America see cyber-attacks on companies and governments by rogue actors as a pressing geopolitical risk. Other risks tied to technology – e.g., advancing artificial intelligence and data privacy concerns tied to social media platforms such as TikTok, among others – are top of mind among nearly one-half of these investors.

Investors see new technology as a source of both downside underperformance and upside gains. “I have no doubt that technology innovation – good, bad, or indifferent – is going to be a major factor in U.S. equities going forward,” says a foundation portfolio manager in North America. “Security and cyber-attacks are a bigger problem than they may seem, probably because we may not hear about them – or really understand their implications – for a long time. Conversely, he remarks that “things like Chat GPT and AI are both alarming and exciting, and some companies are going to make great businesses out of them.”

Investors focused on the developed markets of Europe are nearly unanimous in their concern for the war in Ukraine (98%), and almost 90% of such respondents see great impact on the region’s equity markets from global warming and climate change. Notably, Europe-focused investors interviewed for this study say that climate change is a source of both downside risk and visible upside opportunity, as companies throughout the developed economies of Europe are taking aggressive steps to transition to sustainable energy sources. Indeed, it is hoped by some investors that developed Europe will emerge with a first-mover advantage as a source of products and services to serve an increasingly environmentally conscious global economy.

This eagerness to harness global climate change for economic benefit seems present among investors focused on the developed markets of Asia-Pacific as well. More than 90% of these investors see the impact of climate change as having a great impact on the region’s equity markets. Much of this anxiety stems directly from the disruption and negative outcomes of rising global temperatures. However, such disruption also brings opportunity to develop valuable solutions to the formidable problems of rising temperatures and sea levels, low-carbon energy transition, and other looming problems associated with climate changes.

Sources explain their difficulty in integrating long-term geopolitical risk and climate risk into

investment decision making. “You can’t model climate risk or geopolitical risk because we haven’t had it happen exactly the same before,” says the head of equities at a pension in Australia. “We haven’t got a model into which we can shovel 50 years of inflation numbers and develop a forecast. Why? Because we’ve never had a climate crisis before.” Bearing this in mind, she says, “I think investors react at a micro-level, not a macro-level – that is, they’re going to react to individual companies improving their earnings by becoming more sustainable over time, or a successful transition of a company from dirty to clean, or the development of a really innovative offering or management practice. I think that the reaction to the climate crisis will be based on individual company activity and performance rather than anything else.”

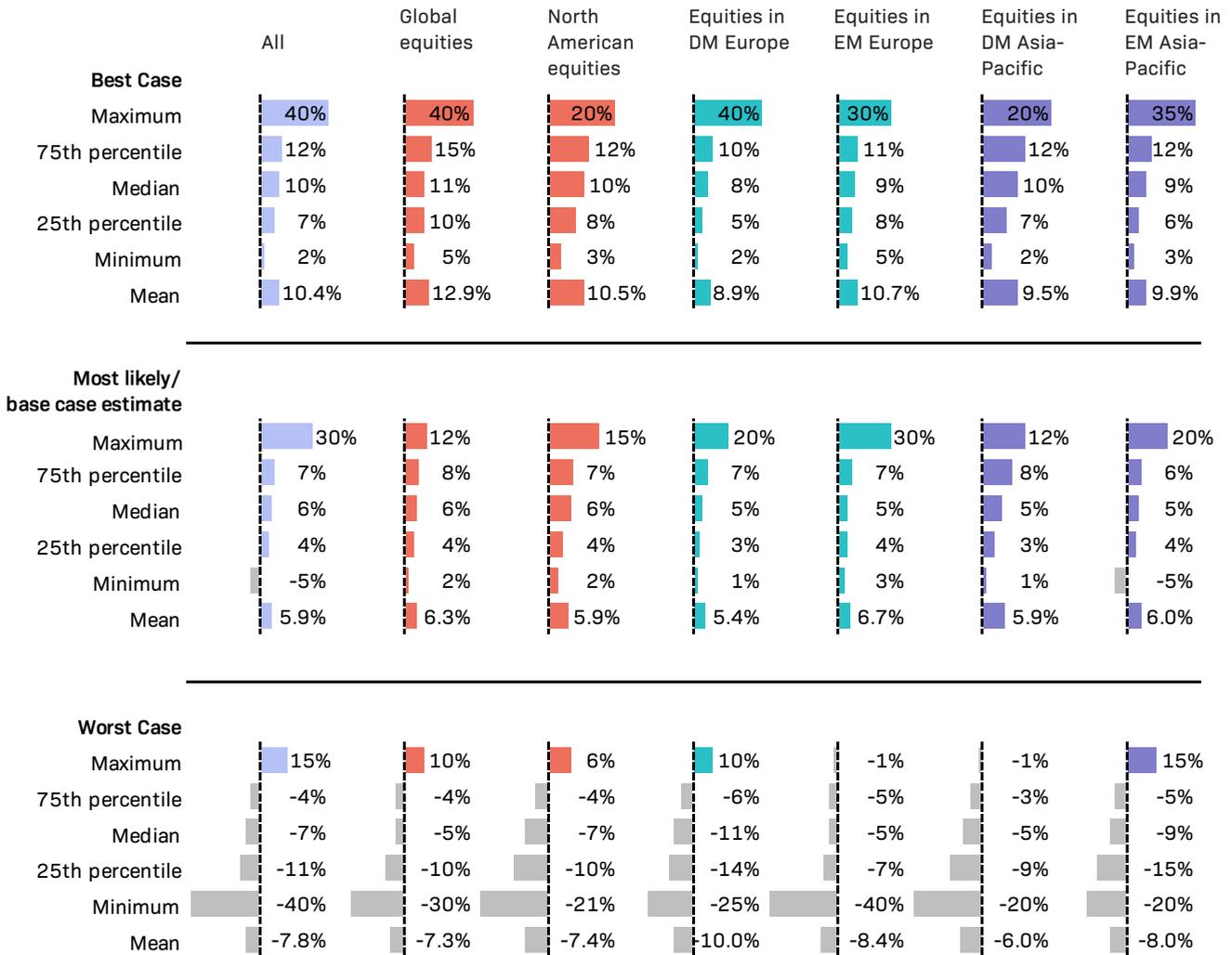
Like their peers focused on Europe, military conflict is top of mind among investors focused on equities in the developed markets of Asia. Nearly 40% of these investors see the tension between China and Taiwan as a pressing concern, and more than two-thirds focused on emerging markets in Asia-Pacific hold this view (69%). Meanwhile, China’s designs on Taiwan garner only single-digit concern among investors who are focused on equities in Europe and North America.

“We’re definitely concerned about China and Taiwan,” says a senior portfolio manager at a large asset management firm in North America. “If there’s an invasion, will the West invoke full sanctions and disrupt the whole American Depository Receipts complex” for trading non-U.S. equities? These and other risks tied to the prospect of conflict in Asia-Pacific make him reluctant to invest in China. “We recently looked at an

“I have no doubt that technology innovation – good, bad, or indifferent – is going to be a major factor in U.S. equities going forward,” says a foundation portfolio manager in North America.

Figure 3. Baseline estimates of equity returns are 5% or more in developed and emerging markets worldwide

“I expect the return on my market of focus in 2023 will be...”



opportunity in China in which we'd buy real estate developer bonds. It's probably a three-year story," he says, "and at the end of the day, we'd make about 50%, which after fees would net 9% annually for three years – which would be great. But that's not enough risk premium for being locked up in China for three years given the current climate.”

Investors' Outlook for the World's Equity Markets

We queried investors on their expectations for the 2023 return on their equity markets of focus. In aggregate, investors worldwide anticipate equities

will deliver a mean return of 5.9% this year, with a mean best-case scenario of 10.4% and a mean worst-case of -7.8% (see Figure 3).

Notably, they expect the developed markets of North America, Europe, and Asia-Pacific to deliver mean returns in the 5% to 6% range, with an upside in the 8.9% to 10.5% range, and downside return in the -6.0% to -10% range.

In emerging markets, investors anticipate somewhat higher returns. Those focused on the emerging economies of Asia-Pacific anticipate, on average, a return of 6.0%, with an upside of 9.9% and a worst-case downside average of -8%. They

expect returns in emerging Europe to be 6.7% on average, with an upside potential of 10.7% and a downside average estimate of -8.4%.

Broadly speaking, these estimates should come as welcome news for equity investors across all the regions and markets examined in this study. Compared with last year, equities are forecast to recover some of last year’s double-digit downturns and to begin their ascent to their long-term historical averages.

As investors navigate these macroeconomic and geopolitical concerns, they anticipate increasingly volatility equity markets. Nearly three-fourths of survey respondents worldwide anticipate increasing volatility in their market of focus, and investors focused on European (37%) and emerging Asia-Pacific equities (39%) are especially likely to foresee substantially greater volatility in their markets compared to those focused on other markets (see Figure 4).

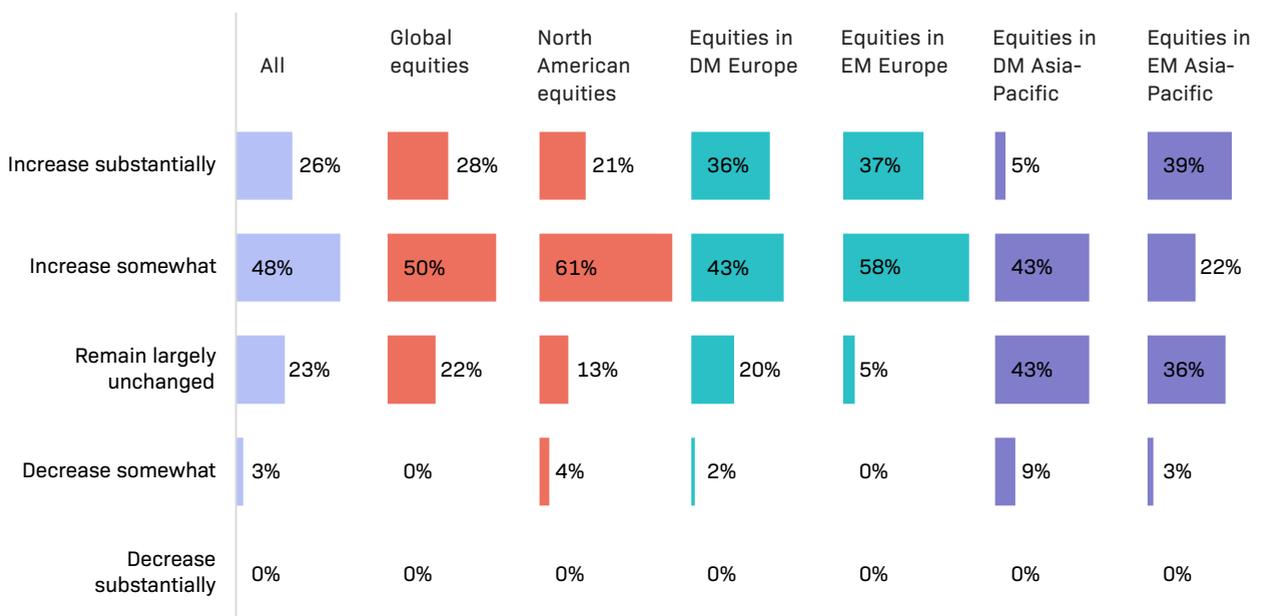
This market volatility, coupled with uncertainty tied to monetary policy, trade relations, and military conflict, poses risks to economic growth, day-to-day operating activity, and the current value of financial assets. Of course, volatility also offers

opportunity to savvy investors who are able to take advantage of the pricing errors and market dynamics that are inherent in volatility markets. Using active strategies that focus on taking positions in mispriced assets, investors and their asset managers are able to outperform market indexes, often yielding handsome abnormal returns.

The question remains, of course, what strategies are most suitable for which markets? Investors interviewed for this report stress that a sound equity strategy begins with a clear sense of the objectives and constraints of a portfolio and its various segments. An insurer, for example, seeks to ensure it has the liquidity to pay near-term claims while putting some assets at higher and longer-term risk in an effort to generate returns for shareholders. Similarly, a pension must manage its cash flow requirements, funded status, and long-term asset appreciation objectives. A family office may have greater freedom to seek higher returns through unconstrained alpha-seeking strategies. Accordingly, institutional investors operate under complex internal requirements that can limit their return-seeking investments in equity markets. Nonetheless, their experience serves as a valuable guide for other investors who seek to draw on their expertise in equity markets.

Figure 4. Amid concern for cost of capital and political matters, investors expect sustained volatility in equity markets

“Over the next 18 months, I anticipate volatility in my market of focus will...”



II. Equity Strategies Amid Volatility and Risk

Queried on their two most preferred strategies in equity markets for the next two years, survey respondents worldwide are most likely to endorse so-called smart beta strategies (a hybrid of broad index strategies that have been tuned to market expectations by over-weighting some assets or investment characteristics and under-weighting others), followed by fundamental, bottom-up strategies. Fully 67% of survey respondents worldwide see such smart beta strategies as a preferred strategy over the next two years (see Figure 5).

Active Versus Passive Strategies

Enthusiasm for smart beta strategies is led by investors focused on developed markets in North America (74%) and Europe (72%). But survey data and interviews for this report reveal a decided

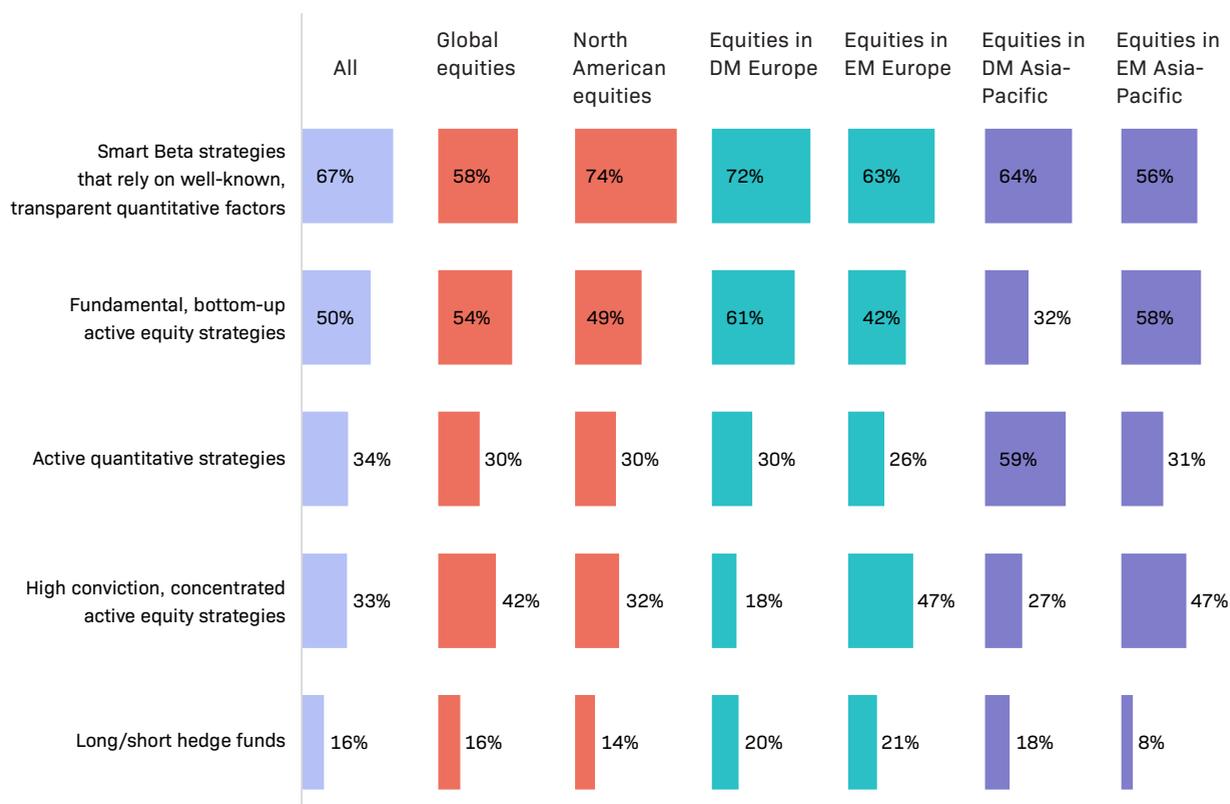
preference for fundamental, bottom-up active equity strategies in most markets. Smart beta strategies are especially suitable, say investors, in the developed markets of North America, Europe, and Asia-Pacific, due largely to the efficiency and trading volume of these well-developed markets.

“It’s hard to add value in large-cap equities in developed markets with an active stock picking strategy,” says the North American foundation portfolio manager. “The formula generally for the last ten years has been to invest passively in large-cap equities to keep up with your benchmark and to invest in satellite positions in small caps and especially in emerging markets.”

The returns on riskier emerging markets are higher in aggregate, and with the right strategy, an investor or its manager can deliver strong returns

Figure 5. Investors call for factor-based smart beta strategies in developed markets and research driven, active strategies in emerging markets

Which two of the following strategies are likely to be most effective in delivering high returns for your institution’s equity allocation over the next two years?



with a well-informed active strategy. “Emerging markets are inefficient,” says the portfolio manager, and “you can reliably outperform if you choose the right managers in emerging markets.” He cites, “high conviction managers who focus on more niche areas” as especially good candidates for emerging markets. And, he adds, such active equity strategies are especially valuable now because private markets are over-valued. “Private equity and venture capital have delivered excess in recent years, but it’s hard to get into private markets now because they haven’t corrected in price,” since private assets are not marked-to-market using recent arms-length transaction valuations. Thus, he says, “it’s hard if not impossible to find a good entry point for emerging markets.”

In the higher risk/return markets of developing Europe and Asia-Pacific, wherein information for investment decision making is at times uneven and trading volume is thin, concentrated high-conviction strategies are more likely to be viewed as highly effective. Indeed, nearly one-half of

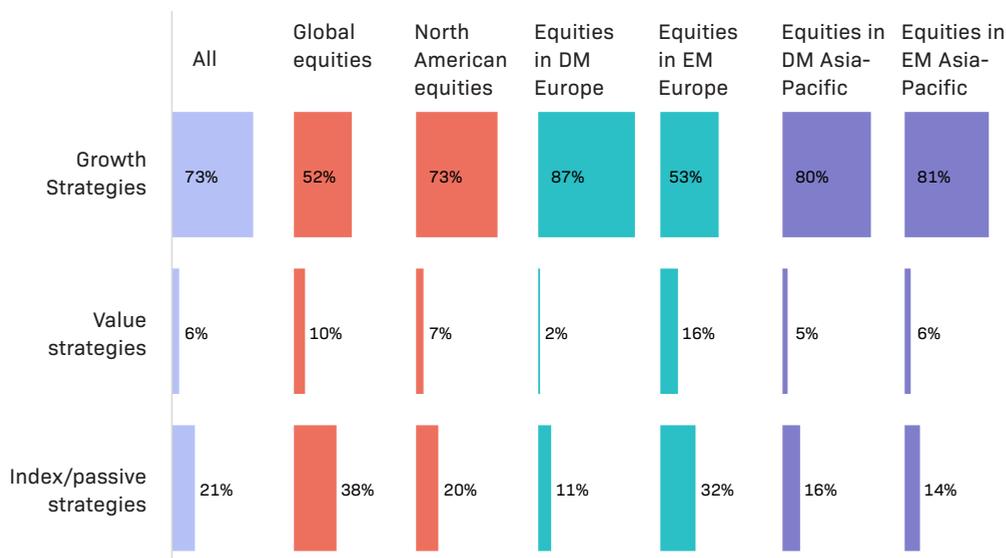
investors (47%) focused on developing markets select high-conviction strategies as one of their top two strategies for the next two years.

All equity strategies require some form of overarching principle or decision made in advance. Two basic strategies – growth and value – have emerged as guideposts for investment decision making for active equity investments. Value strategies seek out equities that are currently undervalued based on market factors or conditions at a particular company. Such strategies seek to invest in under-performing companies before their operating results and market performance turn more positive. Growth strategies typically seek out issues that are likely to enjoy rapid and often unforeseen increases in revenue, profitability, and market presence.

Investment decision makers voice consistent support for growth strategies over the next two years at the expense of value or index-based passive strategies. Their rationale for doing so may

Figure 6. Strong support for growth strategies over value

Please rank the following strategies in order of their ability to deliver strong performance for return seeking investors over the next three years.



well be tied to optimism about the prospect of a period of sustained economic growth and the emergence of new high-growth companies or offerings from well-established innovators that are well positioned to prosper in the years ahead. Value strategies are more likely to thrive during periods of moderate economic growth and low capital costs, when high growth opportunities are often elusive and index strategies suffer from the malaise of tepid growth and profitability.

“Remember, value stocks are, by definition, cheap – that’s the whole idea,” says the foundation portfolio manager in New York. “And one reason they’re underpriced is because they’re over-leveraged” with too much debt. In a rising interest rate environment, valuations of debt-laden companies are more likely to be brought down by high interest costs, low profitability, and uneven cash flow. Accordingly, says the portfolio manager, he’s likely to rotate out of value stock positions into higher growth, well-established high-tech and information-intensive companies.

Investors interviewed for this report stress that investing in equity markets is seldom a matter of executing a single strategy. Rather, they favor strategies tuned to the size of the allocation and the availability of sound investment hypotheses that can be tested, executed, and managed prudently. Doing so, say institutional investors, requires access to information that reveals undervalued and high growth equity opportunities. With these characteristics in mind, we queried investors on their views on sources of high returns for equities.

By a wide margin, investors call for an expanded universe of equity investments. More than 90% of respondents worldwide agree that their institutions would be well served by investing more broadly across the world’s equity markets (see Figure 7). Their rationale for doing so stems from the

growing interconnectedness of the global economy and its equity markets, according to survey data. More than 40% of investors worldwide agree strongly that institutions like theirs will pursue global (as opposed to regional) strategies in their alpha-seeking active equity opportunities due to the increased connectedness of global markets.

Mastery of Emerging Market Dynamics

For the many investors in developed markets, a broader equity universe implies paying closer attention to opportunities in emerging markets, which are often unfamiliar, illiquid, and geographically and culturally distant from the developed markets on which they focus. Indeed, prevailing in such markets with active strategies requires investors and their managers to master the dynamics of emerging markets and the performance of companies in them.

Doing so is no simple task, as emerging markets suffer from uneven, inconsistent reporting and audit standards, and the transparency and corporate governance that investors expect have lagged behind those of more developed markets. Survey data indicates that recent efforts in emerging markets to improve audit standards and corporate governance have progressed well, and with few exceptions, investors believe that corporate governance and information quality have improved over the last five years. Sources interviewed for this study are encouraged about emerging markets and say more improvements are likely in the years ahead, as asset markets become increasingly global and thus compete for investors’ capital across national borders and regional segments.

In Hong Kong, the pension equity head says, “Is

More than 90% of respondents
worldwide agree that
their institutions would be well
served by investing more
broadly across the world’s
equity markets.

Figure 7. A broader investment universe garners consistent support across market-focus segments

To what extent do you agree with the following statements?



emerging market reporting and compliance better and improving? Yes, no doubt about it. Is it where it should be? No.” She continues, “When I started looking at this five years ago, it was dreadful. Over the years, companies and their advisors are improving their knowledge of sustainability, governance, and reporting.” She is reluctant to attribute improvements to any particular shift or mandate. Rather, she says, emerging market companies “have come to realize that they were behind the eight-ball and had to make a move toward to greater transparency. It’s about visibility – if these companies want investors to embrace them, they know they have to meet their reporting and transparency requirements.”

Investors’ efforts to discern valuable active strategies hinges not only on a broader equity universe and better information from investment decision making, but also on harder hitting, more circumspect analysis of market trading activity, intangible assets and nonfinancial/operating activity, and ESG performance. Queried on their use of market trading data – that is, trading volume, price trends, and correlations with other assets, for example – more than 30% of investors in this study agree strongly that they should do more to integrate forms of technical analysis in their investment decision making.

This expansive use of market and company

performance data often lift performance of an index-like fund with many stocks, each of which are weighted using a manager’s aggressive analysis of data. “We invest through a couple of managers that run 1,000 stock portfolios on which they aggregate fundamental and technical performance into a single value, which they use to overweight or underweight the holdings,” says the foundation portfolio manager in North America. “They make a lot of little bets, which on average hit or beat the benchmark.”

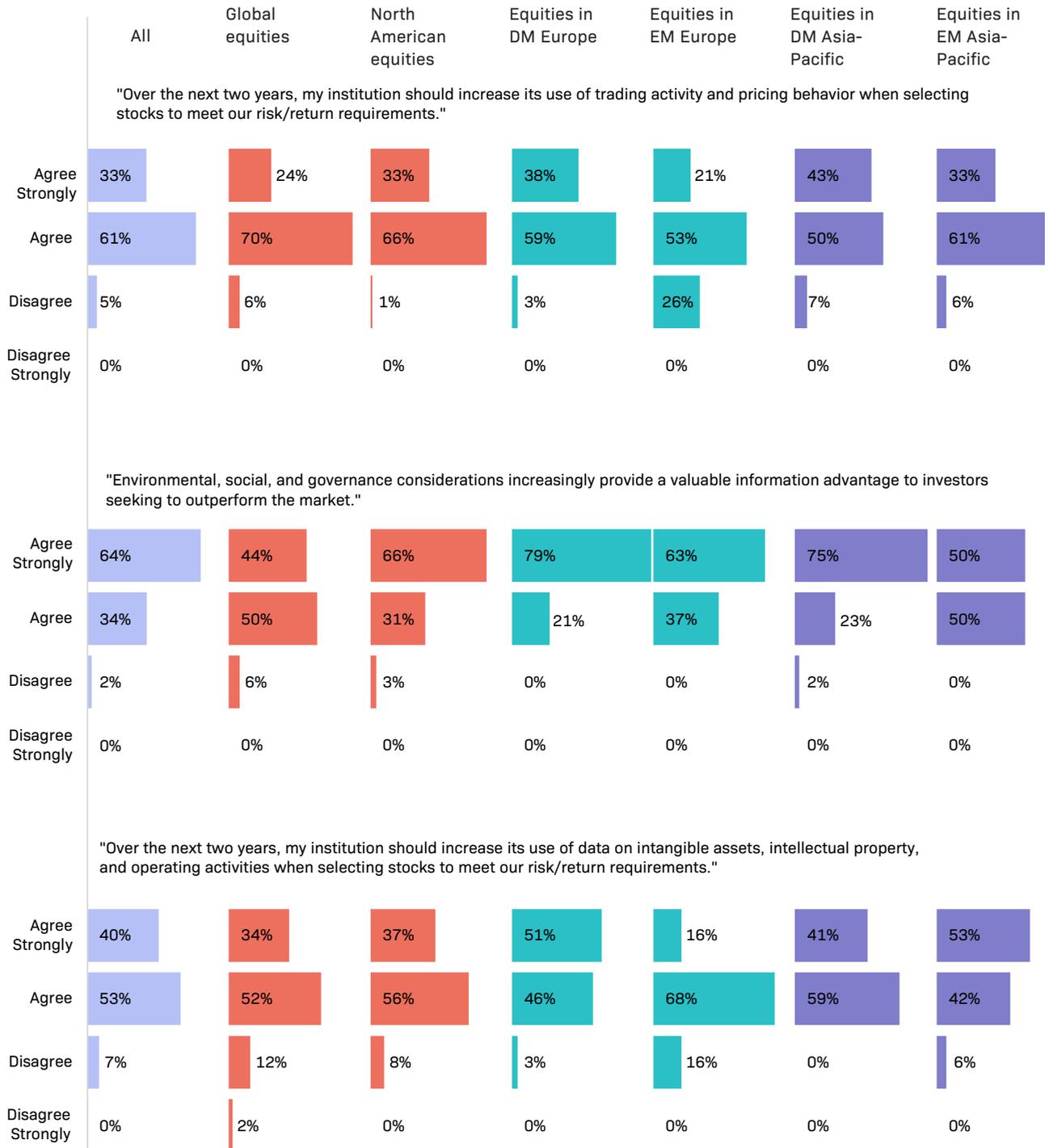
Similarly, 40% of survey respondents agree strongly that they should increase their use of data on intangible assets, intellectual property, and operating activities when selecting stocks to meet risk/return requirements. ESG disclosures emerge in the survey results as an important source of valuable information for investment decision making. A majority of investors worldwide – and two-thirds of those covering developed markets in North America, Europe, and Asia-Pacific – say they agree strongly that ESG considerations increasingly provide a valuable information advantage to investors seeking to outperform the market. This affirmation of the value of ESG information serves as a clear indication that companies’ efforts to disclose the impact of their operating activities and aspirations for improvement have yielded meaningful information for investors.

III. Investors’ Views of

A majority of investors worldwide say they agree strongly that ESG considerations increasingly provide a valuable information advantage to investors seeking to outperform the market.

Figure 8. Investors seek mastery of nonfinancial data across a broader universe of equity markets

To what extent do you agree with the following statements about equity investment strategies?



Sector Performance

Survey respondents worldwide seem to be especially bullish on technology and health care sectors over the next few years, largely at the expense of utilities, materials, and communications services firms. Viewed globally, 69% of investors in this study are bullish on information technology sectors, and 64% see upside opportunities in the health care sector, which includes health care equipment and services, along with biotechnology and pharmaceuticals.

“I think biotech is going to be insulated from the vagaries of the economy, because the FDA will keep approving cancer drugs, and the world’s going to keep getting sick,” says the foundation portfolio manager in North America. “Big pharma will keep making billions every year and they’ll go out and buy a bunch of small cap biotech companies. Biotech shares are uncorrelated relatively, we’re pretty bullish on the sector.”

Another portfolio manager at a North American foundation sees upside in technology and health care, saying, “I’m most bullish about proven innovators in technology and pharma – those that have a business based on something that has demonstrated market appeal.” Similarly, he sees medical and biotech issues as sound bets in the next few years. “Health care in this country is still a complicated industry, and there’s a lot of room for innovation – and for pricing errors. Demand isn’t going anywhere, so we can be confident that someone’s going to win. The question is, who?”

Investors in the Asia-Pacific region concur on the outlook for health care, largely due to both innovation in the sector and the gradual shift toward an older population. “Health care is going to be a big sector because of demographic shifts and expanding access in developing countries. Indeed, some parts of the health care segment are likely to outperform the IT sector,” says the equity head from the Australian pension. As economies around the world emerge from the pandemic more fully, she argues that consumer staples, “if they’re well made, by well-managed companies, at low cost, then sellers will be able to take advantage of fairly elastic pricing” and prevail in an economic slowdown.

Less appealing, say investors, are sectors whose

performance is linked closely to interest rates and the business cycle of expansion and contraction. Fewer than one in five investors see strong upside in real estate markets or in the financial sector, which is composed of commercial and investment banks, capital markets, and insurance.

Investors say their concern about the real estate sector stems from uncertainty about interest rate changes over the next year, as well as questions about how both the residential and commercial real estate industries will rebound from the pandemic.

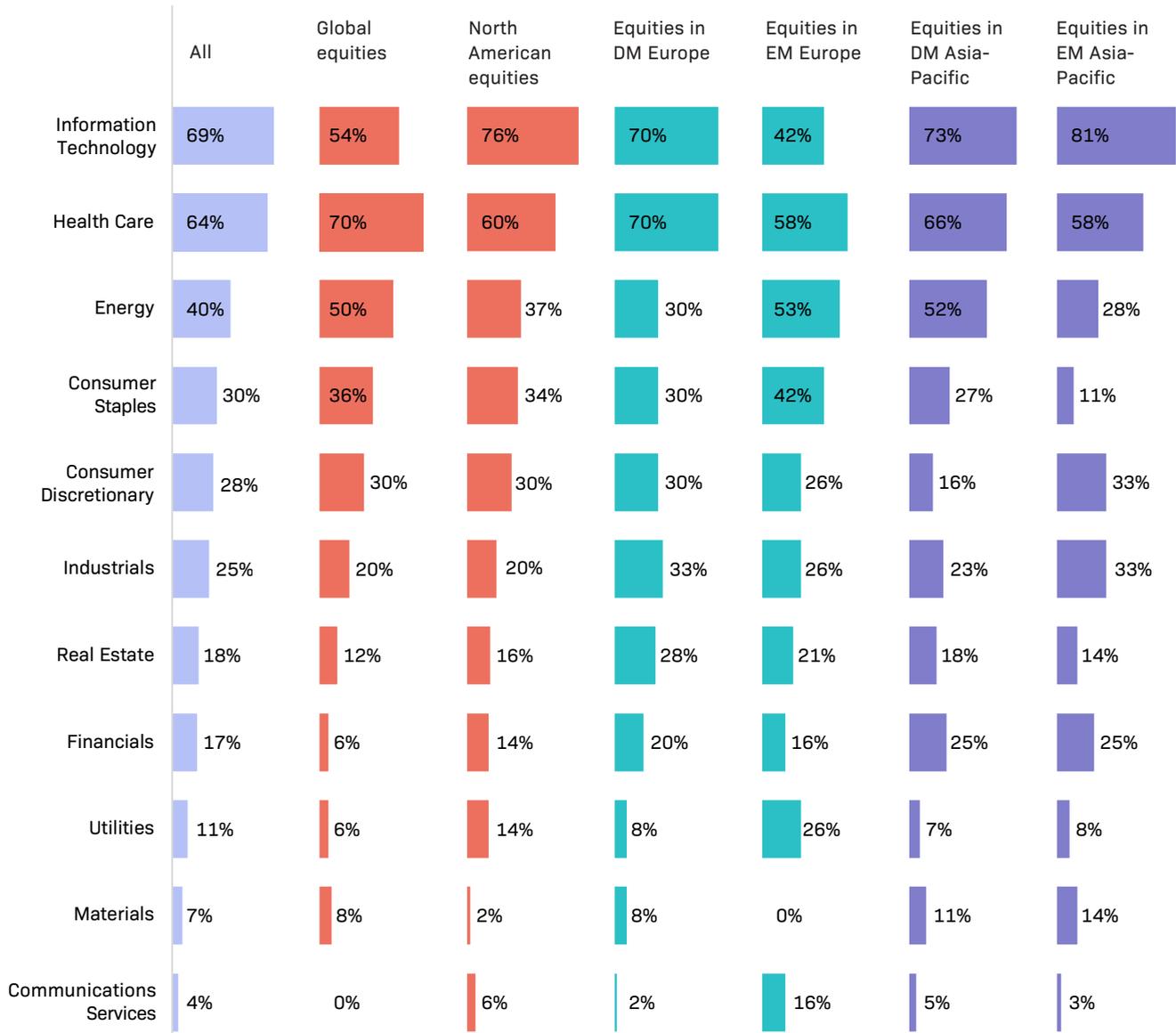
The portfolio manager in Hong Kong sees real estate at “the intersection of both the interest rate environment and also the economic cycle. Real estate is sensitive to mortgage rates, and also to the demand from the household balance sheet, which itself is sensitive to economic growth and employment.”

The outlook for commercial real estate is similarly uncertain due to interest rates and to the velocity and timing of the post-pandemic recovery in office space and other commercial property. The Hong Kong portfolio manager says, “People are working from home, there is likely to be a shrinking demand for office space – especially for smaller businesses that don’t want to pay expensive rent and will have their people work from home.”

Investors are bearish on financials, according to sources interviewed for this report. “Since 2008, banks have basically become public utilities,” says the foundation portfolio manager in New York. “They are highly regulated. They are extremely competitive, which means that they’re constantly driving each other’s yields down. They provide critical infrastructure to the economy, but really, they’re just a stack of loans against the economy. They sit in the debt position, so structurally their upside is capped and they’re downside is unlimited.”

Figure 9. Sector-level outlook is especially strong in technology and health care

Which of the following sectors are most likely to offer especially strong returns to investors over the next three years?



IV. The Road Ahead

In many ways, equity investors around the world are in a strong position in 2023. The global pandemic continues to recede after three years of economic disruption. Swift interest rate hikes from developed market central banks demonstrate both the gravity of high inflation and monetary authorities' determination to tame it. Meanwhile, investors express concern about the war in Europe and the prospect of conflict in the Asia-Pacific region and other geopolitical matters. Nonetheless, say investors in this study, equity markets are poised to recover in 2023 from the substantial corrections of 2022. The baseline estimate for equity returns worldwide averages 5.9%, with somewhat higher returns expected in the emerging markets of Europe (6.7%) and the Asia-Pacific region (5.9%).

In this environment of cautious recovery, investors in this study reveal a sense of optimism about investing in equities. While no single approach works in all cases, this study among investment decision makers, who manage an estimated \$8.5 trillion in assets, reveals the following:

- Pricing errors and volatility provide opportunities to generate alpha returns from active strategies in emerging markets.
- Institutional investors see tilted passive strategies as especially sound and cost effective in the highly efficient developed markets of North America, Europe, and Asia-Pacific.
- Investors participating in this study are notably bullish on high-quality technology and health care sectors.
- Real estate and financial services are less appealing due to uncertainty about interest rates and the post-pandemic structure of these industries.

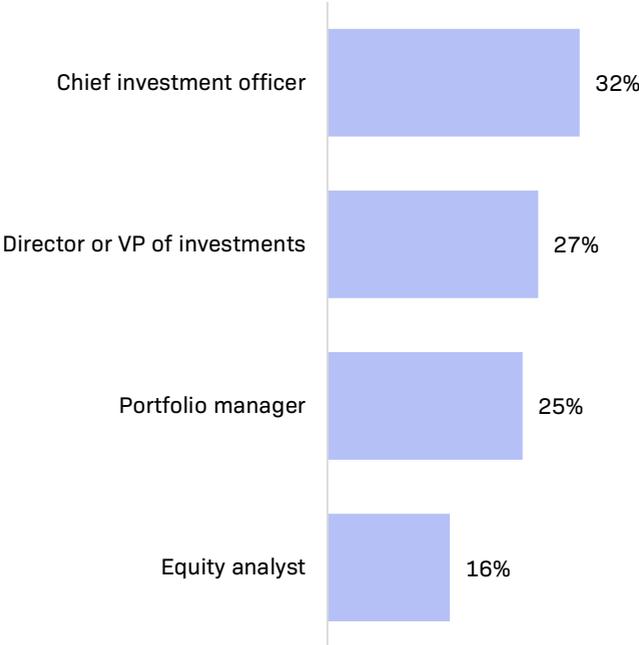
As investors pursue their investment objectives in the years ahead, the most successful are likely to be guided in their decision making by thoughtful analysis of nonfinancial and ESG information and by the increasingly transparent corporate governance data from companies in emerging markets.

About this Research

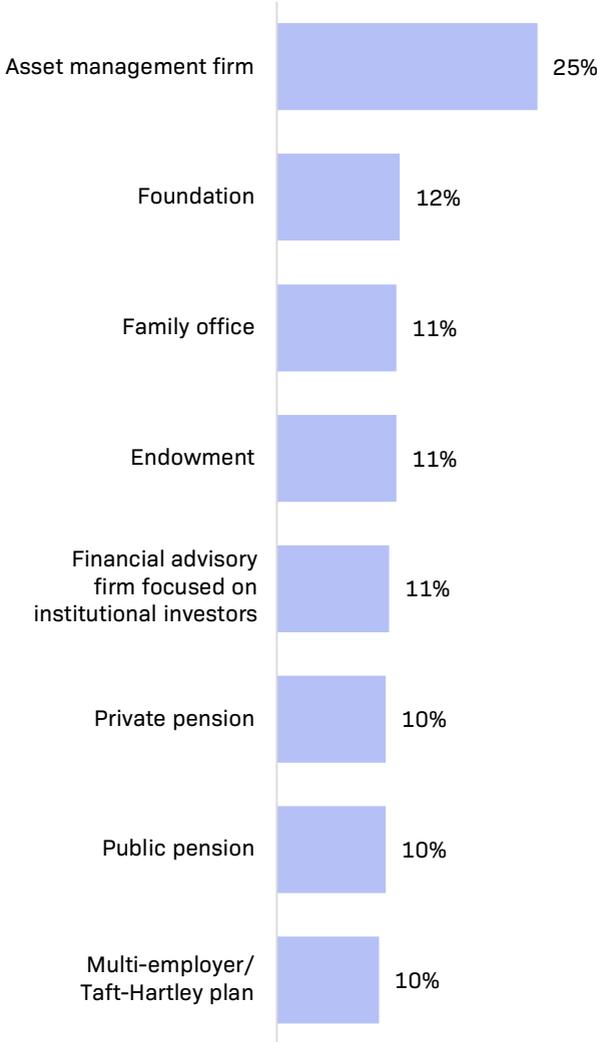
This report examines the views of investment decision makers at asset-owning institutions and asset managers on the outlook for equity markets around the world and the strategies most suitable for investment over the next two years. Institutional Investor's Custom Research Lab composed a questionnaire with EquitiesFirst and interviewed six well-informed sources at asset management firms, pensions, and insurers. The questionnaire was fielded in February and March 2023 and includes responses from more than 300 investment decision makers at institutions in North America, Europe, and the Asia-Pacific region.

The demographic highlights of the survey are provided below.

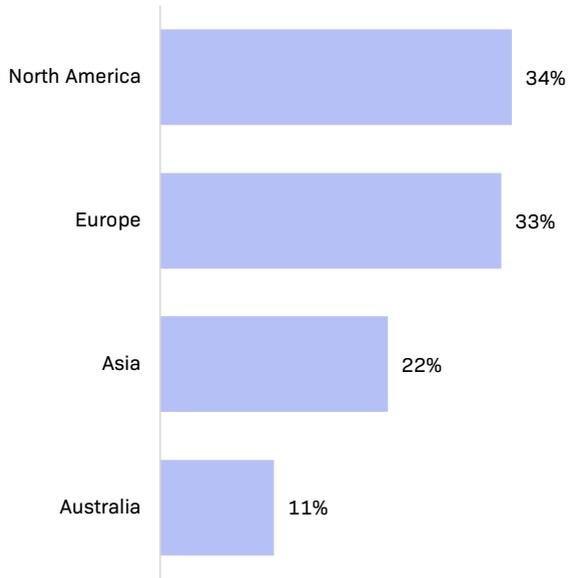
What is your title?



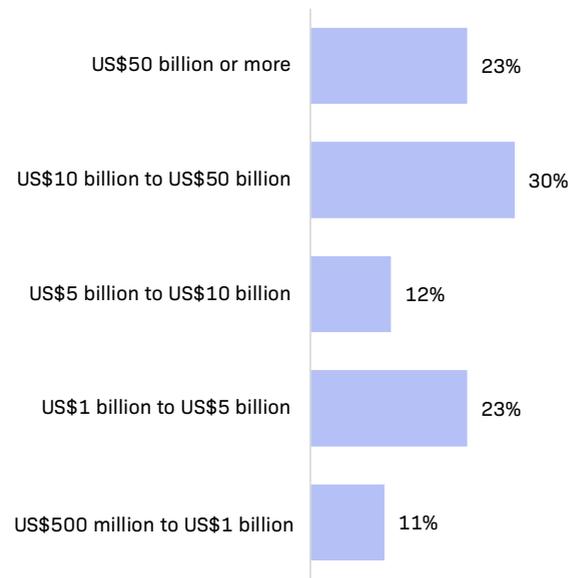
Which type of institution do you work for?



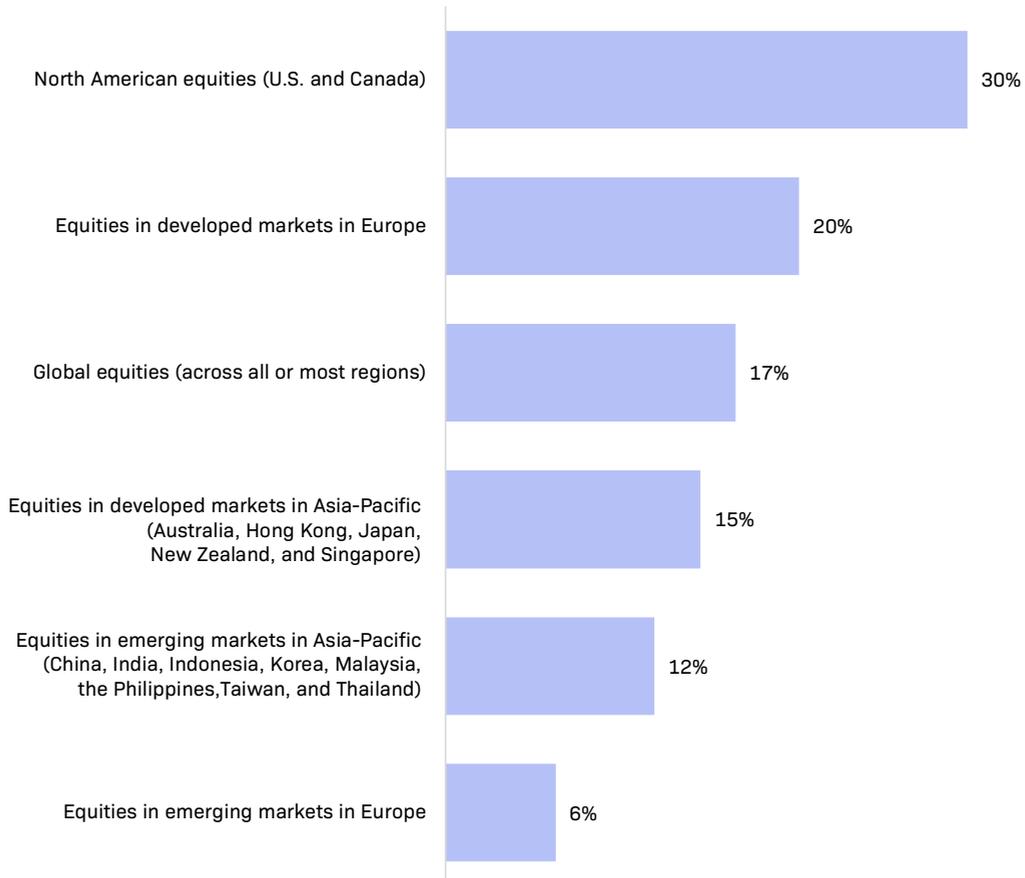
Where is your position located?



What are your institution's assets under management?



Which of the following equity markets do you follow most closely?



Sponsor's Perspective

Confidence in Uncertain Times

After a series of macroeconomic and geopolitical shocks buffeted global equities in 2022, equity investors are facing an uncertain future.

Higher interest rates, persistent inflation, and geopolitical tensions have fundamentally transformed the investment landscape, and volatility has remained a feature of equity markets through the first quarter of 2023.

Against that backdrop, many investors have been tempted to increase their allocations to alternative asset classes, such as private markets, and higher yields support the case for bonds.

This report, however, found that investors remain broadly optimistic about equities, with the base case consensus showing a modest recovery in 2023. Over the medium term, investors also indicated their confidence in growth stocks and innovative sectors such as technology and healthcare.

These are encouraging findings. As a partner to long-term shareholders and a co-investor alongside our clients, we understand that investor confidence is important to the health and smooth functioning of equity markets, and this research confirms that the world's leading institutional investors continue to see equities as an attractive asset class – despite the recent challenges.

Finding value in volatility

Investors can take comfort in these findings, but they must also tread carefully.

Liquidity is at a premium in times of uncertainty, and we continue to help numerous clients manage their capital requirements as the value of their portfolio changes.

This report confirms that material risks remain elevated: interest rates and inflation top the list of macroeconomic concerns, but geopolitical risks also weigh heavily. Concerns about climate change, the war in Europe and rogue cyber-attacks are also widespread.

These risks will likely continue to drive heightened market volatility, and there can be no guarantee that successful investments in the past will perform well in the future. Yet this kind of uncertainty also creates significant opportunities for investors to outperform the broader markets.

Flexible solutions

In the current environment, securities-backed financing provides a flexible, cost-effective and stable form of capital that allows investors to move quickly into new positions and diversify their portfolios. It also smooths out volatility by allowing investors to monetize their long-term shareholdings and put a floor under valuations.

EquitiesFirst has a 20-year track record in providing such Progressive Capital. As partners to long-term shareholders, we offer low-cost, flexible funding to help investors pursue new opportunities while maintaining the upside potential from their underlying holdings.

While there are simply no clear answers to the big questions facing equity investors – including how long inflation will persist and how far demand will decline in taming it – there will be clear opportunities for those who can act with confidence in uncertain times.

EquitiesFirst remains committed to enabling our partners to do just that through pioneering solutions that transcend the limitations of traditional financing.

*For more information about Institutional Investor's Custom Research Lab, contact:
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